

2021 SUPPLIER DIVERSITY REPORT











February 25, 2022

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INTRODUCTION

Pursuant to General Order 156, Sections 9 and 10, Silicon Valley Clean Energy (SVCE) hereby submits its 2021 Annual Report on the Utilization of Women, Minority, Disabled, Veteran, Lesbian, Gay, Bisexual, Transgender Business Enterprises (WMDVLGBTBE) and planned activities for 2022.

About Silicon Valley Clean Energy

SVCE is a community-owned agency serving the majority of Santa Clara County communities, acquiring clean, carbon-free electricity on behalf of more than 270,000 residential and commercial customers. As a public agency, net revenues are returned to the community to keep rates competitive and promote clean energy programs. Member jurisdictions include Campbell, Cupertino, Gilroy, Los Altos, Los Altos Hills, Los Gatos, Milpitas, Monte Sereno, Morgan Hill, Mountain View, Saratoga, Sunnyvale and unincorporated Santa Clara County. SVCE is guided by a Board of Directors, which is comprised of a representative from the governing body of each member community. For general information on SVCE, please visit: https://www.svcleanenergy.org/.

Representation within SVCE leadership

The SVCE Board of Directors reflects the diversity of the member communities they represent in the South Bay Area. Half of SVCE's 26 Board of Directors are people of color and over half are women, including its current Board Chair.

SVCE places a priority in fostering a diverse and inclusive environment for its staff. As with its Board, the SVCE leadership team at the staff-level includes diverse representation. Four of the six members of SVCE's leadership team are people of color, including its CEO and CFO. One-third of its leadership team are women.

SVCE Executive Leadership



Girish Balachandran Chief Executive Officer



Amrit Singh Chief Financial Officer/Director of Administrative Services



Don Bray Director of Account Services & Community Relations



Melicia Charles Director of Regulatory and Legislative Policy





Monica Padilla Director of Power Resources



Justin Zagunis
Director of
Decarbonization and
Grid Innovation
Programs

SVCE Board of Directors



Chair Liz Gibbons City of Campbell



Sergio Lopez City of Campbell Alternate



Vice Chair Margaret Abe-Koga City of Mountain View



Lisa Matichak City of Mountain View *Alternate*



Jon Willey City of Cupertino



Hung Wei City of Cupertino *Alternate*



Zach Hilton City of Gilroy



Rebeca Armendariz City of Gilroy Alternate





Neysa Fligor City of Los Altos



Sally Meadows City of Los Altos Alternate



George Tyson Town of Los Altos Hills



Lisa Schmidt Town of Los Altos Hills *Alternate*



Rob Rennie Town of Los Gatos



Marico Sayoc Town of Los Gatos Alternate



Evelyn Chua City of Milpitas



Elaine Marshall City of Milpitas Alternate



Javed Ellahie City of Monte Sereno



Bryan Mekechuk City of Monte Sereno *Alternate*



Yvonne Martinez Beltran City of Morgan Hill



John McKay City of Morgan Hill Alternate





Tina Walia City of Saratoga



Rishi Kumar City of Saratoga *Alternate*



Larry Klein City of Sunnyvale



Gustav Larsson City of Sunnyvale Alternate



Otto Lee Santa Clara County

Vacant

Santa Clara County *Alternate*

SVCE is committed to inclusivity within its workforce, its supply chain and for its customers. The specific SVCE initiatives related to diversity and equity are described below.



Section 9.1.1

INTERNAL PROGRAM ACTIVITIES

Supplier Diversity Activities

SVCE currently has 7 of its 27 staff who allocate a portion of their time to supplier diversity activities. This staff includes the Director of Legislative and Regulatory Policy, Director of Account Services and Community Relations, Director of Decarbonization and Grid Innovation, the Administrative Services Manager and members of the Legislative and Regulatory Policy, Power Resources, Account Services and Community Relations, and Administrative Services teams. Supplier diversity activities include procurement, collecting data on WMDVLGBTBE, reporting on WMDVLGBTBE activities.

In addition to actions described above, SVCE staff endeavored to expand its supplier diversity outreach and establish best practices for contracting with diverse suppliers. These activities included discussions with other CCAs and the CPUC to share opportunities and challenges related to supplier diversity, meeting with SVCE member agencies to discuss supplier diversity and equity issues, outreach to local ethnic chambers of commerce, and outreach to community-based organizations.

Statutory Limitations of Proposition 209

Pursuant to Proposition 209, "the State" cannot "discriminate against, or grant preferential treatment to, any individual or group on the basis of race, sex, color, ethnicity, or national origin in the operation of public employment, public education, or public contracting." As a public agency, SVCE and other CCAs are included in the definition of "the State" according to statute. As such, CCAs are prohibited from giving preferential treatment to diverse suppliers within our procurement efforts.

In partnership with other CCAs, SVCE is currently in the process of retaining outside counsel to understand its legal limitations and rights under Proposition 209.

Equity is a Key Organizational Priority

SVCE's focus on equity guides and informs activities of all departments throughout the agency, including operational and power procurement decisions, as well as the programs offered to SVCE customers and initiatives related to decarbonization and grid innovation.

Equity is a Pillar in SVCE's Decarbonization Strategy & Programs Activities

In December 2018, SVCE adopted the Decarbonization Strategy & Programs Roadmap,³ which was developed via an extensive stakeholder engagement process that incorporated perspectives from across the community and industry. The Roadmap set long-term, community-wide greenhouse gas emissions reduction targets; established a strategic framework that includes prioritization criteria for evaluating programmatic opportunities; and, identified near-term program priorities. "Equity in Service" is one of the five prioritization criteria adopted in the Roadmap and, as mentioned above, guides all SVCE program design, development, deployment and evaluation activities.

³ https://tinyurl.com/SVCERoadmap/





¹ California Constitution's Declaration of Rights Section 31(a).

² California Constitution's Declaration of Rights Section 31(f).

In 2021, SVCE developed an Equity Framework to guide future program design. The framework was informed by resources created by equity-focused organizations, as well as conversations with energy program staff with experience supporting underserved populations. Core principles identified to address equity include strengthening community engagement, increasing use of equity metrics, and creating feedback loops to adapt program design. As of February 2022, the framework is in its final stages and plans for implementation are underway.

EXTERNAL PROGRAM ACTIVITIES

Data Collection

As a community choice aggregator, the vast majority of SVCE's operating budget (92%) is allocated to power supply and purchasing. SVCE endeavors to gain more visibility into the demographics of its supply chain. For the purposes of this report, SVCE requested participants disclose whether they are a diverse business enterprise in addition to requesting other related information. As discussed above, SVCE does not give preferential treatment to WMDVLGBTBE, but does use this data for information and reporting purposes. A copy of the survey can be found in Appendix A.

<u>Understanding SVCE Customers</u>

One of SVCE's strategic planning goals is to empower customers with the awareness, knowledge and resources needed to make effective clean energy choices. Understanding its customer base is critical to program and rate design. To gain a more nuanced understanding of its more vulnerable customers, in 2021, SVCE completed an Electric Vehicle (EV) and EV Infrastructure Baseline Study⁴ to gain a similar data-driven understanding of transportation electrification in the SVCE territory, which also included a section on equity.

Program Pilots to Support the Climate Workforce & Low-Income Communities

In 2019, the Innovation Onramp program⁵ was launched to leverage SVCE's unique position to engage and support the innovation ecosystem in addressing key technical, market and policy barriers to achieving its deep decarbonization goals. The program leverages the same strategic framework adopted in SVCE's Decarbonization Strategy & Programs Roadmap to evaluate and prioritize pilot selection, which includes "Equity in Service" as one of the five evaluation criteria. In 2021, SVCE partnered with 13 startups, provided over half a million dollars in pilot partner co-funding and awarded \$1.1 million in grants.

Through the Innovation Onramp program, SVCE has provided grant funding to launch several innovative pilots to support the climate workforce and low-income communities. Several of the pilots listed below are developed and implemented by minority, LGBTQ and/or female-led companies.

• The SVCE Data Hive⁶ pilot with UtilityAPI, a minority and LGBTQ-led business, is a tool to provide free, streamlined, instant access to authorized customer data. Small businesses such as solar and storage installers can use the tool to request access to customer data, which is



⁴https://www.svcleanenergy.org/wp-content/uploads/EV-and-EVI-Baseline-Study.pdf

⁵ https://www.svcleanenergy.org/innovation/

⁶ https://data.svcleanenergy.org/

needed to generate a quote and monitor ongoing system performance. The platform includes a dashboard that is designed specifically to support ease-of-use for small, local businesses that may not have technical staff in-house.

- Two pilots aimed to provide reliable and affordable charging access to apartment and condominium residents. The pilot with EVmatch⁷, whose founder and CEO is female, tested their reservation-based software platform for shared charging for multi-unit dwelling tenants. The pilot with Ecology Action⁸ demonstrated a low-power charging technology and business model designed specifically for affordable housing communities.
- The pilot with Extensible Energy and Community Energy Labs, whose founder and CEO is female, demonstrated that load management technology can reduce electricity costs and enable schools to cost-effectively install battery back-up and serve as community resilience centers.
- The pilot with Outthink provided e-bikes to four income-qualified residents and implemented low-cost streetscape modifications to demonstrate the benefits and challenges of mode shifting and active transportation.
- The pilot with SPAN, a minority-led business, aims to investigate how smart electrical panels
 can streamline residential solar and storage installations, facilitate household electrification
 and provide grid serves.

Solar and Storage in Disadvantaged Communities

SVCE contracted with Sunrun, a residential solar and storage company whose co-founder and CEO is female, for capacity and resilience from behind-the-meter battery storage and solar installations. Half of the capacity is targeted to come from installations at multi-family properties to benefit customers living in disadvantaged communities or enrolled in low-income assistance (CARE, FERA) or medical baseline programs. The installations will take place through 2022. The program is expected to benefit thousands of customers, particularly during future iterations of the Public Safety Power Shutoff events that began in 2019.

Further, SVCE has executed a long-term power purchase agreement for a solar-plus-storage project located in disadvantaged communities in Kings County. SVCE's purchase of solar energy generated from this project will deliver renewable power to SVCE's customers, while improving air quality, and providing economic benefits to the communities within the project's region.

^{8 &}lt;a href="https://www.svcleanenergy.org/innovation-ecologyaction/">https://www.svcleanenergy.org/innovation-ecologyaction/



⁷ https://www.svcleanenergy.org/innovation-evmatch/

9.1.2 WMDVLGBTBE Annual Results by Ethnicity

The tables below provide information on SVCE's WMDVLGBTBE annual results. In 2021, SVCE saw a 63% increase in supplier diversity spend largely due to new contracts with women business enterprises.

It should be noted that SVCE's supplier diversity activities are shared with PG&E, because SVCE customers pay roughly 39% of all generation charges to PG&E for its legacy supply contracts through the Power Charge Indifference Adjustment or PCIA fee, including power supply contracts for which SVCE customers pay PG&E. SVCE also pays PG&E for customer billing. Those numbers are not reflected in this report.

					2021					
				Direct	Sub	Total \$	%			
1		Asian Pacific A	merican	\$6,500	\$0	\$6,500	0.05%			
2		African Americ	an	\$0	\$0	\$0	0.00%			
3	Minority Male	Hispanic Amer	ican	\$0	\$0	\$0	0.00%			
4	initionity initio	Native America	an	\$0	\$0	\$0	0.00%			
5		Total Minority Male		\$6,500	\$0	\$6,500	0.05%			
6		Asian Pacific A	merican	\$0	\$0	\$0	0.00%			
7		African Americ	an	\$0	\$0	\$0	0.00%			
8	Minority Female	Hispanic Amer	ican	\$0	\$0	\$0	0.00%			
9		Native America	an	\$0	\$0	\$0	0.00%			
10		Total Minority I	Female	\$0	\$0	\$0	0.00%			
					_					
11	Total Minority Business Enterprise (MBE)			\$6,500	\$0	\$6,500	0.05%			
12	Women Business Enterprise (WBE)			\$228,567	\$0	\$228,567	1.87%			
	Lesbian, Gay, Bisexual, Transgender			\$0	\$0	\$0	0.00%			
13	Business Enterprise (LGBTBE)									
	Disabled Ve	eran Business		# 0	\$0	<u>Ф</u> О	0.000/			
14	Enterpris	se (DVBE)		\$0	\$0	\$0	0.00%			
				•						
15	Othe	er 8(a)*	\$0	\$0	\$0	0.00%				
		7-7		, , , , , , , , , , , , , , , , , , , ,	7.5	7.7				
16	TOTAL WI	IDVLGBTBE		\$235,067	\$0	\$235,067	1.93%			



\$12,196,228

Net Procurement**

9.1.2 WMDVLGBTBE Direct Procurement by Product and Service Categories

In 2021, SVCE entered into service agreements with four different WMDVLGBTBE vendors, one of which qualify as Minority Business Enterprises (MBEs) and three as Women Business Enterprises (WBEs). One previous vendor providing services did not recertify with the Supplier Clearinghouse, and is no longer included. Vistar Energy is an Asian-owned, Bay Area consulting firm that helps develop and launch customer pilot programs. The three WBEs include two previous contractors: Gridwell Consulting, a small Sacramento-based consultancy providing electricity market and power project analysis, along with Strategic Energy Innovations, a San Rafael-based environmental nonprofit assisting SVCE with temporary staffing services through the California Climate Corps program, along with a new supplier – Ecology Action, which provides program support consulting.

				Prod	lucts	Servi	ces Tot		al
				\$	%	\$	%	\$	%
		Asian Pacific							
1		American	Direct	\$0	0.00%	\$6,500	0.05%	\$6,500	0.05%
2		African	Direct	\$0	0.000/	\$0	0.000/	\$0	0.000/
2	Minority Mala	American Hispanic	Direct	ΦΟ	0.00%	\$0	0.00%	Φ0	0.00%
3	Minority Male	American	Direct	\$0	0.00%	\$0	0.00%	\$0	0.00%
4		Native American	Direct	\$0	0.00%	\$0	0.00%	\$0	0.00%
		Total Minority		**	0100,0	**	0100,0	**	010070
5		Male	Direct	\$0	0.00%	\$6,500	0.05%	\$6,500	0.05%
		Asian Pacific							
6		American	Direct	\$0	0.00%	\$0	0.00%	\$0	0.00%
7		African American	Direct	φ _Ω	0.000/	ΦO	0.000/	ΦO	0.000/
	Minority Female	Hispanic	Direct	\$0	0.00%	\$0	0.00%	\$0	0.00%
8	willionly remaie	American	Direct	\$0	0.00%	\$0	0.00%	\$0	0.00%
9		Native American	Direct	\$0	0.00%	\$0	0.00%	\$0	0.00%
		Total Minority		**	0100,0	**	0100,0	**	010070
10		Female	Direct	\$0	0.00%	\$0	0.00%	\$0	0.00%
	Total Minority								
	Business Enterprise								
11	(MBE)		Direct	\$0	0.00%	\$6,500	0.05%	\$6,500	0.05%
			1		ı	ı	ı		,
12	Women Business Enterprise (WBE)		Direct	\$0	0.00%	\$228,567	1.87%	\$228,567	1.87%
12	Enterprise (WDE)		Direct	φυ	0.00%	φ220,30 <i>1</i>	1.07 70	φ220,307	1.07 70
					I	l .	I		
				40				40	0.000/
		exual, Transgender Business		\$0	0.00%	\$0	0.00%	\$0	0.00%
13	Enter	prise (LGBTBE)	Direct						
					T	1	T	T	
				\$0	0.00%	\$0	0.00%	\$0	0.00%
14	Disabled Veteran	Business Enterprise (DVBE)	Direct	ΨΟ	0.0070	ΨΟ	0.0070	ΨΟ	0.0070
15		Other 8(a)*	Direct	\$0	0.00%	\$0	0.00%	\$0	0.00%
16	TOTAL	WMDVLGBTBE	Direct	\$0	0.00%	\$235,067	1.93%	\$235,067	1.93%
			,	, ·		,		,,	



17	Total Product Procurement	\$324,669
18	Total Service Procurement	\$11,871,559

19 Net Procurement** \$12,196,228

	Total Number of WMDVLGBTBEs that	
20	Received Direct Spend	4



9.1.2 WMDVLGBTBE Subcontractor Procurement by Product and Service Categories

SVCE's 2021 contracts did not explicitly reference the CPUC Utility Supplier Diversity Program and Clearinghouse Certification and no respondents to the survey affirmed that they used diverse suppliers.

				Γ	Prod	ucts	Serv	Services		tal
					\$	%	\$	%	\$	%
1		Asian Pacific American		Sub	\$0	0.00%	\$0	0.00%	\$0	0.00%
2		African American		Sub	\$0	0.00%	\$0	0.00%	\$0	0.00%
3	Minority Male	Hispanic American		Sub	\$0	0.00%	\$0	0.00%	\$0	0.00%
4		Native American		Sub	\$0	0.00%	\$0	0.00%	\$0	0.00%
5		Total Minority Male		Sub	\$0	0.00%	\$0	0.00%	\$0	0.00%
6		Asian Pacific American		Sub	\$0	0.00%	\$0	0.00%	\$0	0.00%
7		African American		Sub	\$0	0.00%	\$0	0.00%	\$0	0.00%
8	Minority Female	Hispanic American		Sub	\$0	0.00%	\$0	0.00%	\$0	0.00%
9		Native American		Sub	\$0	0.00%	\$0	0.00%	\$0	0.00%
10		Total Minority Female		Sub	\$0	0.00%	\$0	0.00%	\$0	0.00%
				•						
	Total Minority									
	Business Enterprise					0.000/	•	0.000/	•	0.000/
11	(MBE)			Sub	\$0	0.00%	\$0	0.00%	\$0	0.00%
	Managa Darahara		1			T				
12	Women Business Enterprise (WBE)			Sub	\$0	0.00%	\$0	0.00%	\$0	0.00%
12	Enterprise (VVDE)		1	Cub	ΨΟ	0.0070	ΨΟ	0.0070	ΨΟ	0.0070
					\$0	0.00%	\$0	0.00%	\$0	0.00%
13	Lesbian, Gay, Bisex	ual, Transgender Business (LGBTBE)	Enterprise	Sub	ΨΟ	0.0070	ΨΟ	0.0070	ΨΟ	0.0070
13		(LGDTDL)		Sub						
44	Diaghlad Vata	ron Duningan Enternaine (D)	\/DE\	Cub	\$0	0.00%	\$0	0.00%	\$0	0.00%
14	Disabled veter	ran Business Enterprise (D	VBE)	Sub						
				I						
15		Other 8(a)*		Sub	\$0	0.00%	\$0	0.00%	\$0	0.00%
				, I				T	1	
16	TO ⁻	TAL WMDVLGBTBE	Sub	\$0	0.00%	\$0	0.00%	\$0	0.00%	
				•						
17	Total Product Procure	ment	\$324,669							
18	Total Service Procure	ment	\$11,871,559							



\$12,196,228

19 Net Procurement**

97.2%

9.1.2 WMDVLGBTBE Procurement by Standard Industrial Categories

TOTAL

		Asian Pacific American		African American		Hispanic American		Native American						Other	Total
SIC Category		Male	Female	Male	Female	Male	Female	Male	Female	MBE	WBE	LGBTBE	DVBE	8(a)**	WMDVLGBTBE
7389 - Business Services, NEC	\$										\$96,750				\$96,750
7303 - Business dervices, NEC	%										41.2%				41.2%
8742 - Management Consulting	\$										\$42,037				\$42,037
Services	%										17.9%				17.9%
8748 - All Other Business	\$	\$6,500								\$6,500	\$89,780				\$96,280
Consulting Services	%	2.8%									38.2%				41.0%
ΤΟΤΔΙ	\$	\$6,500								\$6,500	\$228,567				\$235,067

Total Product	
Procurement	\$324,669
Total Service	
Procurement	\$11,871,559

2.8%

Net Procurement***	\$12,196,228
Net Procurement	\$12,190,220



100.0%

9.1.2 Number of WMDVLGBTBE Suppliers and Revenue Reported to the Clearinghouse

Please note that SVCE does not have access to the CPUC's Supplier Clearinghouse (CHS), so revenue reported to CHS is not included.

		Data on Number of Suppliers													
		F	Revenue F	Reporte	d to CHS		Utility-Specific [Year] Summary								
# WMDVLGBTBEs	MBE	WBE	LGBTBE	DVBE	Other 8(a)*	Grand Total	MBE	WBE	LGBTBE	DVBE	Other 8(a)*	Grand Total			
Under \$1 million															
Under \$5 million							1	2				3			
Under \$10 million								1				1			
Above \$10 million															
TOTAL							1	3				4			

	Revenue and Payment Data														
		F	Revenue F	Reporte	d to CHS		Utility-Specific [Year] Summary								
WMDVLGBTBE \$M	MBE	WBE	LGBTBE	DVBE	Other 8(a)*	Grand Total	T MRE WRE IGRIRE DVE						Other 8(a)*	Grand Total	
Under \$1 million														\$	1
Under \$5 million							\$	6,500	\$	138,787				\$	145,287
Under \$10 million									\$	89,780				\$	89,780
Above \$10 million														\$	-
TOTAL							\$	6,500	\$	228,567	\$ -	\$ -	\$ -	\$	235,067



9.1.2 Description of Number of WMDVLGBTBE Suppliers with California Majority Workforce

All four of the WMDVLGBTBEs contracted by Silicon Valley Clean Energy in 2021 have the majority of their workforce in California.

9.1.3 WMDVLGBTBE Program Expenses-

Expense Category	Year (Actual)
Wages	\$8,638
Other Employee Expenses	\$0
Program Expenses	\$0
Reporting Expenses	\$0
Training	\$0
Consultants	\$0
Other	\$0
TOTAL	\$8,638

Overall, SVCE's suppliers are heavily California-based, with a large portion being local to SVCE's service territory in Santa Clara County.

SVCE Supplier Summary									
Category	Total	Percent							
Local	134	28%							
In State	213	45%							
Out of State	119	25%							
Out of US	8	2%							
Total	474	100%							

9.1.4 Description of Met Goals

This section is not applicable to CCAs.

9.1.4 Results by Set Goals

This section is not applicable to CCAs.



9.1.5 Description of Prime Contractor Utilization of WMDVLGBTBE Subcontractors

None of the WMDVLGBTBE that contract with SVCE reported the use of WMDVLGBTBE subcontractors.

As discussed above, over 90 percent of SVCE's operating budget is allocated to power supply and purchasing. SVCE surveyed counterparties it contracts with for power procurement. Thirteen counterparties responded. No respondents confirmed that they used diverse subcontractors.



9.1.6 A List of WMDVLGBTBE Complaints Received and Current Status

SVCE has not received any complaints from WMDVLGBTBE.

9.1.7 Description of Efforts to Recruit WMDVLGBTBE Suppliers in Low Utilization Categories

This section is not applicable to CCAs.

9.1.9 Additional WMDVLGBTBE Activity

All of SVCE's 2021 activities supporting WMDVLGBTE are described in Section 9.1.1.



9.1.11 WMDVLGBTBE Fuel Procurement

None of the respondents to the survey identified as a WMDVLGBTBE. While SVCE must comply with the directives of Proposition 209, it is actively exploring ways to expand its power procurement supply chain.

Annual Power Product Results by Ethnicity and WMDVLGBTBE Certification

(All dollar figures in SMM)

		li.												(All uollai	Tigures in Siv	iivij						1
			Results by Ethnicity & Gender									Results by WMDVLGBTBE Certification										
Product	Product ¹		Asian Pacific American		African American		Hispanic American			Native American		Minority Business Enterprise (MBE)	Women Business Enterprise (WBE)	Lesbian, Gay, Bisexual, Transgender Business Enterprise (LGBTBE)	Disabled Veteran Business Enterprise (DVBE)	Other 8(a) ⁶	Subcontracting Total	Total WMDVLGBTBE Procurement Spend ³	Total Procurement Spend			
			Male	Female	Total	Male	Female	Total	Male	Female	Total	Male	Female	Total	Total	Total	Total	Total	Total	Total		
		\$																			\$ -	\$ 8
Renewable I	Power	%																				
Products D	irect	\$ ²																				
		% ²																				
		\$																			\$ -	\$ 20
Non-Renewal		%																				
Power Produc Direct	Hysi sta	\$ ²																				
Direct		% ²																				
Diesel		\$																				
Direct		%																				
Nuclea		\$																				
Direct		%																				
Natural Gas	ig i	\$																				
Direct	Physical	%																				
SubTotal of Co	olumns ²	\$																		\$ -	\$ -	\$ 28
SubTotal % o Procurement		%																			Overall WMDVLGBTBE %:	0%
SubTotal of Co	olumns ⁴	\$																			\$ -	\$ 28
SubTotal % o Procurement		%																			Overall WMDVLGBTBE %:	0%

Notes:

[%] - percentages calculated by the Row Category Total Procurement Spend



¹Excludes purchases from the CAISO, other IOUs, utilities, Federal entities, State entities, Municipalities and cooperatives

 $^{^2}$ Includes only long term power procurement commitments after June 6, 2011 or as a result of RFOs after June 6, 2011

³Total WMDVLGBTBE spend does not include pre-COD subcontracting values

⁴Includes all power procurement commitments

⁵Firms with multi-minority ownership status

⁶ Firms classified as 8(a) by the Small Business Administration includes non-WMDVLGBTBE

10.1.1 WMDVLGBTBE Annual SHORT, MID, AND LONG-TERM Goals by Product and Service Category

This section is not applicable to CCAs.

10.1.2 Description of WMDVLGBTBE Planned Program Activities for the Next Calendar Year

INTERNAL ACTIVITIES

Expanding SVCE's Supply Chain

In 2022, SVCE will continue identify strategies for soliciting diverse suppliers across all aspects of its business. SVCE will continue to utilize the CPUC's GO 156 Supplier Clearinghouse to identify WMDVLGBTBE. SVCE will continue to work closely with its trade association, the California Community Choice Association, other CCAs and CPUC staff to share best practices in expanding and diversifying its supply chain.

As noted above, SVCE is in the process of retaining outside counsel who will advise SVCE and other CCAs on compliance with Prop 209 and GO 156 requirements. This work will inform SVCE's supplier diversity activities and strategies to expand contracting with eligible suppliers.

Increasing Staffing Capacity to Support Equity Goals

In 2021, SVCE hired an analyst within its Decarbonization and Grid Innovation team who has led equity-related activities. This analyst is currently working with internal teams to expand SVCE's program offerings to low income and other vulnerable communities.

As a regional public agency, SVCE places a priority on working with local partners within its service territory to achieve its decarbonization and equity goals. To that end, SVCE hired a Senior Government Affairs Manager in 2021, responsible for building coalitions and establishing partnerships at the local and state level. The Senior Government Affairs Manager will continue outreach and coalition building efforts through 2022.

EXTERNAL ACTIVITIES

Expanding Equity-Related Program Offerings

SVCE will continue implementation of equity-related programs described in Section 9.1.1. SVCE will leverage the increased staffing capacity discussed above to expand its program offerings targeted towards low-income and other vulnerable customers in 2022.



To assess its customer base, SVCE has used the SocioEconomic Vulnerability Index (SEVI), CalEnviroScreen,⁹ area median income (AMI) and household metrics such as customers on CARE¹⁰ and FERA¹¹ rates in that assessment. SVCE then conducted an extensive customer survey using SEVI, in specific, to provide more detailed insight. SVCE plans to conduct a second SEVI survey to obtain current information on its customers.

SVCE will develop and track Key Performance Indicators, including SEVI and other metrics specific to vulnerable communities, that will help ensure the agency meets its decarbonization and equity goals.

In January 2021, SVCE elected to participate in PG&E's Arrearage Management Plan (AMP) program that offers payment plans and debt forgiveness to CARE and FERA customers behind their payments, so they are not disconnected.

In February 2022, SVCE customers with COVID-related arrearage will receive bill credits from the State's California Arrearage Payment Program. In addition, the SVCE Board of Directors voted February 2022 to allocate \$3 million in new bill credits to SVCE's income-qualified customers (approximately 30,000) - to help offset the impact of significant increases in California electric rates in 2022.

Advocating for Equitable Policies

In 2022, SVCE will continue to engage policymakers at the legislative and regulatory level to advocate for policies that ensure affordable rates for our customers, equitable access to clean energy, and ensure all communities in our service territory benefit from the state's decarbonization efforts.

Specifically, SVCE is in the process of developing a new approach that will focus on key programs to increase its decarbonization efforts significantly. Specifically, SVCE will be focused on phasing out natural gas and increasing access to multi-family electric vehicle charging. Ensuring that vulnerable communities benefit from these efforts is a top priority for SVCE. Examples of the activities included in this approach include increased access to accessible financing and providing grants for multi-family charging assistance.

Finally, SVCE will continue to support legislation and regulations that promote energy portfolio optimization to ensure that costs to maintain the grid remain reasonable and rates remain affordable for all customers, especially the most vulnerable customers throughout the state.

10.1.3 Plans for Recruiting WMDVLGBTBE Suppliers in Low Utilization Areas

¹¹ FERA (Family Electric Rate Assistance Program) serves customers who do not qualify for CARE, but whose household income is <250% of the federal poverty line and have enrolled to receive an 18% electric bill discount.



⁹ CalEnviroScreen scores can be compared within a region to create a regionalized ranking of cumulative social, health and environmental impacts. More information can be found here: https://oehha.ca.gov/calenviroscreen/report/calenviroscreen-30.

 $^{^{10}}$ CARE (California Alternate Rates for Energy) is a rate in which customers whose household income is <200% of the Federal Poverty Line and have enrolled to receive a 30-35% discount on their electric bill and a 20% discount on their gas bill.

This section is not applicable to CCAs.

10.1.4 Plans for Recruiting WMDVLGBTBE Suppliers Where Unavailable This section is not applicable to CCAs.

10.1.5 Plans for Encouraging Prime Contractors to Subcontract WMDVLGBTBE Suppliers

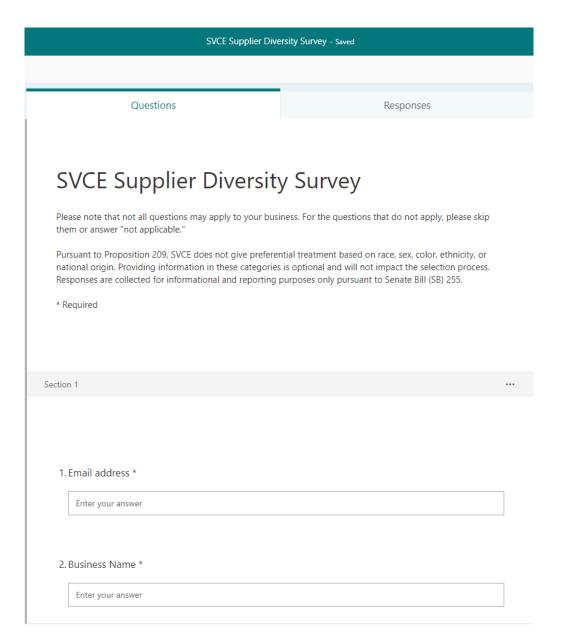
This section is not applicable to CCAs.

10.1.6 Plans for Complying with WMDVLGBTBE Program Guidelines

This section is not applicable to CCAs.



Appendix A: SVCE's Voluntary Supplier Diversity Survey





Questions	Responses					
SVCE Supplier Dive	ersity Survey - Saved					
Questions	Responses					
3. Where is your business located/headquartered	?					
Enter your answer						
-						
A la complexaciones and if a discrete Comment Order (455 (50 455)					
4. Is your business certified under General Order	156 (GO 156)?					
(General Order 156 (GO 156) is a California Pub entities to report annually on their contracts wi	olic Utilities Commission ruling that requires utility					
	in majority women-owned, minority-owned, iness enterprises (WMDVLGBTBEs) in all categorie					
	through the CPUC and are then added to the GO					
156 Clearinghouse database at w <u>ww.thesuppli</u>	erclearingnouse.com.)					
Yes						
○ No						
Qualified as a WMDVLGBTBE but not GO 156 Cer	tified					
5. If certified, when does your certification expire?	?					
Please input date in format of M/d/yyyy	=					
6. If you answered "yes" or "qualified but not certi	ified" under which categories? Please choose all					
that apply.	med , under which categories. I lease choose an					
*Pursuant to Proposition 209, SVCE does not gi	ive preferential treatment based on race, sex.					
color, ethnicity, or national origin. Providing inf	formation in these categories is optional and will					
not impact the selection process.						
Minority-owned						
Woman-owned						
LGBT-owned						
Disabled Veteran Owned						
Other (found to be disadvantaged by the US Sma	all Business Administration)					



SVCE Supplier Div	ersity Survey - Saved
Questions	Responses
12. If applicable, please describe any hiring targets owned, LGBTQ-owned, or disabled veteran-own	
•	om within SVCE's service area which includes the os Altos, Los Altos Hills, Los Gatos, Milpitas, Monte
Yes, apprenticeship programs in this recent contract Yes, local labor in this recent contract with SVCE. Yes, union labor in this recent contract with SVCE. Yes, multi-trade PLA in this recent contract with SVCE. Yes, apprenticeship programs but not in this contract with SVCE. Yes, history of local hire but not in this contract with SVCE. Yes, history of union labor but not in this contract with SVCE. Yes, history of union labor but not in this contract with SVCE. Ves, history of multi-trade PLA but not in this contract with SVCE. None of the above. Not applicable.	is it is the struct with SVCE. With SVCE. It with SVCE . Intract with SVCE.
	ry with labor agreements, union labor, multi-trade workers/businesses you employ for your contract
Enter your answer	



13. Does your business pay workers prevailing wage rates of the equivalent:
(Prevailing wage in California is required by state law for all workers employed on public works projects and determined by the California Department of Industrial Relations according to the type of work and location of the project. To see the latest prevailing wage rates, go to www.dir.ca.gov/Public-Works/Prevailing-Wage.html .)
Yes, including for this contract with SVCE.
Yes, but not for this contract with SVCE.
○ No
Not applicable
16. Is there anything else you'd like to add? If you'd like for us to promote your survey participation on our social media, please include your handles here.
Enter your answer
+ Add new

