

February 26, 2025

VIA ELECTRONIC FILING

Rachel Peterson
Executive Director
California Public Utilities Commission
505 Van Ness Avenue
San Francisco, CA 94102-3298
Rachel.peterson@cpuc.ca.gov

RE: PacifiCorp's (U-901-E) 2024 Annual Report on Utilization of Women/

Minority/ Disabled Veteran/Lesbian, Gay, Bisexual, Transgender/ Persons with Disabilities Business Enterprises and 2025 Annual Plan – General

Order 156

Pursuant to General Order 156, Sections 9 and 10, PacifiCorp, d/b/a Pacific Power, hereby submits its 2024 Annual Report on the Utilization of Women, Minority, Disabled Veteran, Lesbian, Gay, Bisexual, Transgender, and Persons with Disabilities Business Enterprises (WMDVLGBTPDBE) and the 2025 Annual Plan.

In addition, pursuant to Commission Decision 06-11-028, Ordering Paragraph 1, the annual report includes a report on the aggregate number of women/minority/disabled veteran//lesbian/gay/bisexual/transgender/persons with disabilities business enterprises (WMDVLGBTPDBE) suppliers and aggregate clearinghouse reported revenues.

PacifiCorp respectfully requests that all formal correspondence and Staff requests regarding this report be addressed to the following:

By E-mail (**preferred**): datarequest@pacificorp.com

By regular mail: Data Request Response Center

825 NE Multnomah, Suite 2000

Portland, OR 97232

Informal inquiries may be directed to Pooja Kishore at (503) 813-7314.

Sincerely,

Matthew McVee

Vice President, Regulatory Policy and Operations

Tolk/

California Public Utilities Commission February 26, 2025 Page 2

Enclosure

Cc: Stephanie Green, CPUC R.21-03-010 Service List



2024 Annual Report - 2025 Annual Plan



Let's turn the answers on.

PacifiCorp	Report Year: 2024	General Order (GO) 156				
Supp	lier Diversity Annual Report and Annual Plan Table of Con	tents				

GO 156 Page Section Number **Annual Report** 9.1.1 Description of Supplier Diversity Program Activities During the Previous Calendar Year 1 9.1.2 Supplier Diversity Results by Ethnicity Supplier Diversity Direct Procurement Results by Product and Service Categories 9.1.2 9.1.2 Supplier Diversity Subcontractor Procurement Results by Product and Service Categories 9.1.2 Supplier Diversity Results by Standard Industrial Classification (SIC) Codes 9.1.2 Number of Diverse Suppliers and Revenue Reported to the Supplier Clearinghouse 9.1.2 Description of Supplier Workforce 9.1.3 Supplier Diversity Program Expenses 9.1.4 Description of Progress in Meeting or Exceeding Set Goals 9.1.4 Supplier Diversity Results Compared to Set Goals 10 Description of Prime Contractors Utilization of Diverse Subcontractors 9.1.5 11 9.1.5 New Diverse Prime and Subcontractor Contractor Utilization 12 9.1.5 Summary of Diverse Contractor Utilization 13 List of Supplier Diversity Complaints Received and Current Status 9.1.6 14 9.1.7 Description of Efforts to Recruit Diverse Suppliers in Low Utilization Categories 15 Description of Supplier Diversity Activities and Progress in Power (Energy) Procurement 9.1.9 16 Supplier Diversity Results in Power (Energy) Procurement 9.1.9 17 9.1.9 Supplier Diversity Results in Power (Energy) Procurement Confidential 18 9.1.11 Description of Supplier Diversity Activities and Progress in Fuel Procurement 19 9.1.11 Supplier Diversity Results in Fuel Procurement 20 **Annual Plan** Supplier Diversity Short-, Mid-, and Long-Term Procurement Goals 10.1.1 21 Description of Supplier Diversity Program Activities Planned for the Next Calendar Year 22 10.1.2 10.1.3 Plans for Recruiting Diverse Suppliers in Low Utilization Categories 23 10.1.4 Plans for Recruiting Diverse Suppliers Where Unavailable 24 10.1.5 Plans for Encouraging Prime Contractors to Subcontract with Diverse Suppliers 25 10.1.6 Plans for Complying with Supplier Diversity Program Guidelines 26

NOTE

*Utility - electrical corporations, gas corporations, water corporations, telephone corporations, and wireless telecommunications service providers with gross annual California revenues exceeding \$25,000,000.

PacifiCorp	Report Year: 2024	GO 156 Section 9.1.1								
Description of	Description of Supplier Diversity Program Activities During the Previous Calendar Year									

ABOUT PACIFICORP

PacifiCorp is a multi-jurisdictional utility providing electric retail service to approximately 2 million customers in six western states including California, Idaho, Oregon, Utah, Washington and Wyoming. PacifiCorp serves approximately 45,900 retail customers in the northernmost areas of California. PacifiCorp's California customers and its electric facilities are geographically dispersed, with only approximately four customers per square mile. The main population centers in PacifiCorp's California service territory are Crescent City, Yreka, and Mount Shasta.

PacifiCorp does not operate within the CAISO balancing authority area, but rather operates two balancing authority areas that encompass its six-state service territory. PacifiCorp's California service territory includes most of the area north of Shasta Lake to the Oregon border. PacifiCorp's California customers currently comprise approximately 2 percent of the Company's total retail sales.

INTERNAL PROGRAM ACTIVITIES

PacifiCorp employs a sourcing model grounded in objective analysis against pre-defined criteria set by our experienced sourcing team. Our overarching goal is to optimize expenditure, ensuring that each dollar spent yields maximum returns while minimizing the total cost of ownership.

We engage suppliers whose practices align with our stringent requirements for safety, quality, risk management, and financial efficiency. Suppliers are granted access to our competitive bidding process, which can lead to a range of contractual opportunities, including master agreements, project-specific engagements, and local procurement through first-tier contractors.

For procurement transactions exceeding \$100,000, PacifiCorp seeks formal competitive bidding to uphold transparency and secure the best value. For transactions ranging from \$5,000 to \$100,000, we allow for a more flexible, informal bidding process to accelerate operations while still maintaining oversight. Operational purchases under \$5,000 are delegated to our skilled operations staff, empowering prompt and efficient decision-making with a streamlined procurement engagement.

PACIFICORP'S SUPPLIER DIVERSITY DATABASE

PacifiCorp maintains an internal supplier database to advance our commitment to supplier diversity, thereby enhancing operational efficiency and inclusivity. In 2023, PacifiCorp upheld our pledge to diversity and transparency by verifying Women, Minority, Disabled Veteran, LGBT, and Persons with Disabilities Business Enterprise (WMDVLGBTPDBE) certifications for all listed entities within our enterprise resource planning system. This rigorous process has categorized 600 suppliers with WMDVLGBTPDBE status, fostering a diverse supply chain.

Moreover, suppliers are proactively encouraged to register with the California Clearinghouse, aligning with our strategic expansion and stakeholder management goals in the region. Our diverse supplier database is accessible via PacifiCorp's intranet, serves as a resource for procurement teams and field staff authorized for ensuring that the use of diverse suppliers is not only a policy but a practiced standard in our daily operations.

EXTERNAL PROGRAM ACTIVITIES

PacifiCorp attended the California Public Utilities Commission's Small and Diverse Business Expos and the En Banc in 2024. The expos offered small and diverse businesses the chance to network with utility companies and other entities, which facilitated valuable introductions to prospective suppliers, including vegetation management, electrical line services and energy efficiency businesses.

In addition, the PacifiCorp procurement team had the opportunity to participate in several supplier engagement events in 2024. The purpose of these events is to engage with local suppliers, strengthen our supply chain and ultimately stimulate economic growth in the communities served by PacifiCorp. PacifiCorp recognizes the benefits of having a diverse supply chain and is committed to increasing the amount of business we do with minority-owned, women-owned, disabled veteran-owned, LGBT-owned, persons with disabilities-owned and emerging small business suppliers.

The first event, held in May 2024, was the Oregon Association of Minority Entrepreneurs (OAME) tradeshow where PacifiCorp was not only a sponsor, but staffed a booth to engage with local, small and diverse businesses.

PacifiCorp also attended the Oregon Governor's Marketplace 2024 Conference and Tradeshow in October, the theme for this tradeshow was Meaningful Engagement with small and diverse suppliers. At the conference, Pacific Power was recognized by Oregon Governor Tina Kotek for our commitment to diversity engagement, economic growth and community impact.

In addition, PacifiCorp partnered with one of our prime contractors to pilot a program to increase diversity spend in support of a major contract by setting diversity supplier usage expectations. This partnership has led to increased engagement and opportunities with diverse suppliers across our six-state territory. In November, the procurement team had the opportunity to host the prime contractor at our offices located in Salt Lake City, Utah, for their Diversity Supply Chain Outreach Program. This event brought in a diverse group of local suppliers who are interested in working with PacifiCorp and our prime contractor.

PacifiCorp recognizes that an inclusive procurement process that is accessible to a diverse range of businesses is vital to the overall success of our company and excellence in supplier diversity will lead to excellence in supply chain management while providing opportunities for success to a wide and diverse range of businesses in the communities we serve.

PACIFICORP'S OVERALL USE OF DIVERSITY SUPPLIERS

In fiscal year 2024, PacifiCorp's company-wide procurement expenditures reached \$3,409,583,567 marking a 4.41 percent growth from the previous year. PacifiCorp's company-wide engagement with Women, Minority, Disabled Veteran, LGBT, and Persons with Disabilities Business Enterprises (WMDVLGBTPDBE) saw a significant rise. Expenditures with certified WMDVLGBTPDBE suppliers soared to \$266,663,840, a 34 percent increase compared to 2023, underscoring our dedication to diversity and inclusion within our supply chain.

In our California service territory, procurement expenditures totaled \$123,549,036, with \$5,320,356 directed towards certified WMDVLGBTPDBE suppliers. This accounts for 4.31 percent of our total 2024 spend in the region, indicating a significant increase from the diversity spend percentage in 2023.

PACIFICORP'S DIVERSITY, EQUITY AND INCLUSION COMMITMENT

PacifiCorp is committed to equal employment opportunity, and we encourage workforce inclusion and belonging. Our company creates and maintains an inclusive workforce free of discrimination and harassment where all employees feel empowered to be their best and to do their best work together. PacifiCorp promotes inclusive hiring and recruiting by engaging in broad based outreach and recruitment and posting job openings internally.

NON-CONFIDENTIAL WORKFORCE DATA

PacifiCorp employs 42 individuals in its California workforce. As reported to the U.S. Equal Employment Opportunity Commission in 2023, approximately 81% are classified as White Male, 2% as Asian Pacific American Male, 12% as White Female, 2% as Hispanic Male and 2% as Native American Male.

PACIFICORP'S BOARD DIVERSITY

The PacifiCorp board is comprised of the six individuals below, 33% are classified as White Male, 50% as White Female and 17% as Asian Pacific American Male.

Charles C. Chang, Senior Vice President and Chief Finance Officer, Berkshire Hathaway Energy Finance

Cindy A. Crane, Chief Executive Officer and Chair, PacifiCorp

Natalie L. Hocken, Senior Vice President, General Counsel, Berkshire Hathaway Energy

Nikki L. Kobliha, Senior Vice President, Chief Financial Officer, PacifiCorp

Ryan Flynn, President, Pacific Power

Richard Garlish, President, Rocky Mountain Power

PACIFICORP'S SUPPLIER DIVERSITY PROGRAM INFORMATION

PacifiCorp supplier diversity program information can be found on our website: https://www.pacificorp.com/suppliers/supplier-diversity.html

NOTE:

*These items fulfill the requirements of R.21-030-10, which was approved on September 26, 2024.

PacifiCorp	Report Year: 2024	GO 156 Section 9.1.2									
	Supplier Diversity Results by Ethnicity										

					2024 of Rep	ort		
		Di	rect Spend ¹ \$	Sı	ıb Spend ² \$		Total \$	%
1	African American	\$	158		•	\$	158	0.009
2	Asian Pacific American	\$	340,196			\$	340,196	0.289
3 Minority Male	Hispanic American	\$	108,892			\$	108,892	0.099
4	Native American	\$	-			\$	-	0.00
5	Total Minority Male	\$	449,245			\$	449,245	0.36
6	African American	\$	-	\$	-	\$	-	0.00
7	Asian Pacific American	\$	-	\$	-	\$	-	0.00
8 Minority Female	Hispanic American	\$	-	\$	423,826	\$	423,826	0.34
9	Native American	\$	-	\$	-	\$	-	0.00
10	Total Minority Female	\$	-	\$	423,826	\$	423,826	0.34
11 Total Minority Busin	ess Enterprise (MBE)	\$	449,245	\$	423,826	\$	873,072	0.71
12 Women Business E	nterprise (WBE)	\$	973,694	\$	911,470	\$	1,885,164	1.53
13 Lesbian, Gay, Bises	tual, Transgender Business Enterprise (LGBTBE)	\$	-	\$	-	\$	-	0.00
14 Disabled Veteran B	usiness Enterprise (DVBE)	\$	-	\$	2,562,121	\$	2,562,121	2.07
15 Persons with Disab	lities Business Enterprise (PDBE)	\$	-	\$	-	\$	-	0.00
16 8(a)*	\$	-	\$	-	\$	-	0.00	
17 Total Supplier Div	\$	1,422,939	\$	3,897,417	\$	5,320,356	4.31	
18 Net Procurement**		\$	123.549.036	1				

NOTES:

* 8(a) - Firms classified as 8(a) by the Small Business Administration include non-WMDVLGBTPDBE. Businesses owned and controlled by persons found to be disadvantaged by the U.S. Small Business Administration pursuant to Section 8(a) of the Small Business Act, as amended (15 U.S.C. 637 (a)) or the U.S. Secretary of Commerce, pursuant to Section 5 of Executive Order 11625 (GO 156 Section 1.3.13).

** Net Procurement incudes purchase orders, non-purchase orders, and credit card dollars.

¹ Direct - Means Direct Procurement: when a utility directly procures from a supplier.

² Sub - Means Subcontractor Procurement: when a prime contractor, in contract with a utility, procures from a subcontractor to fulfil its contractual obligation(s).

^{% -} Percentage of Net Procurement.

PacifiCorp	Report Year: 2024	GO 156 Section 9.1.2
	Supplier Diversity Direct Procurement Results by Product and Service Categories	

							- :	2024 of Re	ort			
					Product			Service)		Total	
					\$	%		\$	%		\$	%
1		African American	Direct	\$	158	0.00%		-	0.00%		158	0.00%
2		Asian Pacific American	Direct	\$	23,919		\$	316,276	0.26%	\$	340,196	0.28%
3		Hispanic American	Direct	\$	108,892	0.09%	\$	-	0.00%		108,892	0.09%
4		Native American	Direct			0.00%			0.00%	_	-	0.00%
5		Total Minority Male	Direct	\$	132,969	0.11%	\$	316,276	0.26%	\$	449,245	0.36%
6		African American	Direct		-	0.00%			0.00%		-	0.00%
7		Asian Pacific American	Direct	\$	-	0.00%			0.00%		-	0.00%
8		Hispanic American	Direct	\$	-	0.00%			0.00%		-	0.00%
9		Native American	Direct	\$	-	0.00%			0.00%	\$	-	0.00%
10		Total Minority Female	Direct	\$	-	0.00%			0.00%	\$	-	0.00%
11 1	Total Minority Busine	ess Enterprise (MBE)	Direct	\$	132,969		\$	316,276		\$	449,245	0.36%
12 V	Vomen Business Er	nterprise (WBE)	Direct	\$	973,694	0.79%	\$	-	0.00%	\$	973,694	0.79%
13 L	esbian, Gay, Bisex	ual, Transgender Business Enterprise (LGBTBE)	Direct	\$	-	0.00%	\$	-	0.00%	\$	-	0.00%
14	Disabled Veteran Bu	usiness Enterprise (DVBE)	Direct	\$	-	0.00%	\$	-	0.00%	\$	-	0.00%
												1
15 F	Persons with Disabil	ities Business Enterprise (PDBE)	Direct	\$	-	0.00%	\$	-	0.00%	\$	-	0.00%
				_								
16 8	B(a)*		Direct	\$	-	0.00%	\$	-	0.00%	\$	-	0.00%
17 7	Total Supplier Dive	raity Chand	Direct	\$	1,106,663	0.90%	r	316,276	0.26%	¢	1,422,939	1.15%
17[1	otal Supplier Dive	risity Speriu	Direct	φ	1,100,003	0.90%	φ	310,270	0.20%	φ	1,422,939	1.13%
18 1	Net Procurement**		\$ 123,549,036									
101	10111000101110111						0,010,000					
19 N	Net Product Procure	ment***										
	Net Service Procure											
I	Total Number of Div	erse Direct Suppliers						7				

PacifiCorp has no ability to track total spend between product and service.

NOTES

* 8(a) - Firms classified as 8(a) by the Small Business Administration include non-WMDVLGBTPDBE. Businesses owned and controlled by persons found to be disadvantaged by the U.S. Small Business Administration pursuant to Section 8(a) of the Small Business Act, as amended (15 U.S.C. 637 (a)) or the U.S. Secretary of Commerce, pursuant to Section 5 of Executive Order 11625 (GO 156 Section 1.3.13).

^{**} Net Procurement incudes purchase orders, non-purchase orders, and credit card dollars.

¹ Direct - Means Direct Procurement: when a utility directly procures from a supplier.

 $^{^2}$ Sub - Means Subcontractor Procurement: when a prime contractor, in contract with a utility, procures from a subcontractor to fulfil its contractual obligation(s).

^{% -} Percentage of Net Procurement.

PacifiCorp	Report Year: 2024	GO 156 Section 9.1.2
	Supplier Diversity Subcontractor Procurement Results by Product and Service Categories	

						2024 of Rep	ort		
				Produc	t	Service		Total	
				\$	%	\$	%	\$	%
1		African American	Sub	\$ -	0.00%		0.00%		0.00%
2		Asian Pacific American	Sub	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%
3	Minority Male	Hispanic American	Sub	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%
4		Native American	Sub	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%
5		Total Minority Male	Sub	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%
6		African American	Sub	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%
7		Asian Pacific American	Sub	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%
8	Minority Female	Hispanic American	Sub	\$ 423,826	0.34%	\$ -	0.00%	\$ 423,826	0.34%
9	•	Native American	Sub	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%
10		Total Minority Female	Sub	\$ 423,826	0.34%	\$ -	0.00%	\$ 423,826	0.34%
		•		•					
11	Total Minority Busine	ess Enterprise (MBE)	Sub	\$ 423,826	0.34%	\$ -	0.00%	\$ 423,826	0.34%
400	NA D : E	(AIDE)	0.1	400 500	0.000/	A 400.070	0.050/	A 044 470 I	0.740/
12	Women Business Er	nterprise (WBE)	Sub	\$ 480,598	0.39%	\$ 430,872	0.35%	\$ 911,470	0.74%
13	Lesbian, Gay, Bisex	ual, Transgender Business Enterprise (LGBTBE)	Sub	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%
14	Disabled Veteran Bเ	usiness Enterprise (DVBE)	Sub	\$ -	0.00%	\$ 2,562,121	2.07%	\$ 2,562,121	2.07%
450	D ''' D' L''	(PPE)	0.1	1	1	•	0.000/	•	0.000/
15	Persons with Disabil	lities Business Enterprise (DBE)	Sub	\$ -		\$ -	0.00%	\$ -	0.00%
16	8(a)*		Sub	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%
17	Total Supplier Dive	ersity Spend	Sub	\$ 904,424	0.73%	\$ 2,992,993	2.42%	\$ 3,897,417	3.15%
18	Net Procurement**		\$			123,549,036			
10].			1 *			.20,0 .0,000			
19	Net Product Procure	ement							
20	Net Service Procure	ment							
21	Total Number of Div	erse Subcontractors				5			
	. c.a. Hambor of DIV	5.55 54255				<u> </u>			

PacifiCorp has no ability to track total spend between product and service.

NOTES:

* 8(a) - Firms classified as 8(a) by the Small Business Administration include non-WMDVLGBTPDBE. Businesses owned and controlled by persons found to be disadvantaged by the U.S. Small Business Administration pursuant to Section 8(a) of the Small Business Act, as amended (15 U.S.C. 637 (a)) or the U.S. Secretary of Commerce, pursuant to Section 5 of Executive Order 11625 (GO 156 Section 1.3.13).

^{**} Net Procurement incudes purchase orders, non-purchase orders, and credit card dollars.

¹ Direct - Means Direct Procurement: when a utility directly procures from a supplier.

² Sub - Means Subcontractor Procurement: when a prime contractor, in contract with a utility, procures from a subcontractor to fulfil its contractual obligation(s).

^{% -} Percentage of Net Procurement.

PacifiCorp	Report Year: 2024	GO 156 Section 9.1.2								
	Supplier Diversity Results by Standard Industrial Classification (SIC) Codes									

											Minority Business	Women Business	Lesbian, Gay, Bisexual, Transgender Business	Disabled Veteran Business	Persons with Disabilities Business		Total Supplier	
		African	American		Asian Pacifi	ic American	Hispanic .	American	Native A	American	Enterprise	Enterprise	Enterprise	Enterprise	Enterprise		Diversity	Total
SIC Code	Ī	Male	Female		Male	Female	Male	Female	Male	Female	(MBE)	(WBE)	(LGBTBE)	(DVBE)	(DBE)	8(a)*	Spend	Procurement
	\$											\$ 672,000					\$ 672,000	
3669												0.54%					0.54%	
	\$			\$	316,276						\$ 316,276						\$ 316,276	
7363					0.26%						0.26%	* *****					0.26%	
2004	\$											\$ 237,610					\$ 237,610	
6331	%										0 400 000	0.19%					0.19%	
2247	\$						\$ 108,892				\$ 108,892						\$ 108,892	
3317	% \$						0.09%				0.09%	\$ 483,606		\$ 2,562,121			0.09% \$ 3,045,727	
7389												0.39%		2,002,121			\$ 3,045,727 2.47%	
1309	,,,				00.040						00.040	0.3370		2.01 /0				
3613	\$			\$	23,919 0.02%						\$ 23,919						\$ 23,919 0.02%	
3013	,,,				0.02%						0.02%							
	\$	\$ 158									\$ 158						\$ 158	
3577	%	0.00%	0								0.00%						0.00%	
	\$							\$ 423,826			\$ 423,826	\$ 480,598					\$ 904,424	
5172	,,,			_				0.34%			0.34%	0.39%						
	\$											\$ 11,350					\$ 11,350	
4213												0.01%						
	\$		1														\$ -	
Code 10	%															-		
Total	\$	\$ 158	\$ -	\$	340,196	\$ -	\$ 108,892	\$ 423,826 \$	-	\$ -	\$ 873,072	\$ 1,885,164		\$ 2,562,121			\$ 5,320,356	
iotai	%	0.00%	0.00	%	0.28%	0.00%	0.09%	0.34%	0.00%	0.00%	0.71%	1.53%	0.00%	2.07%	0.00%	0.00%	4.31%	

Net Procureme \$ 123,549,036

NOTES:

NOTES:
** 8(a) - Firms classified as 8(a) by the Small Business Administration include non-WMDVLGBTPDBE.
Businesses owned and controlled by persons found to be disadvantaged by the U.S. Small Business
Administration pursuant to Section 8(a) of the Small Business Act, as amended (15 U.S.C. 637 (a)) or the
U.S. Secretary of Commerce, pursuant to Section 5 of Executive Order 11825 (Go 156 Section 1.3.13).

*** Net Procurement incudes purchase orders, non-purchase orders, and credit card dollars.

¹ Direct - Means Direct Procurement: when a utility directly procures from a supplier.
² Sub - Means Subcontractor Procurement: when a prime contractor, in contract with a utility, procures from a subcontractor to fulfil its contractual obligation(s).

^{% -} Percentage of Net Procurement.

PacifiCorp	Report Year: 2024	GO 156 Section 9.1.2							
Number of Diverse Suppliers and Revenue Reported to the Supplier Clearinghouse									

						Nu	mber of Diverse Su	ppliers Data								
		Reve	nue Reported to	the Supplie	r Clearinghou	se		Utility-Specific 2024 Summary								
Number of Diverse Suppliers	Minority Business Enterprise (MBE)	Women Business Enterprise (WBE)	Lesbian, Gay, Bisexual, Transgender Business Enterprise (LGBTBE)	Disabled Veteran Business Enterprise (DVBE)	Persons with Disabilities Business Enterprise (DBE	8(a)*	Total	Minority Business Enterprise (MBE)	Women Business Enterprise (WBE)	Lesbian, Gay, Bisexual, Transgender Business Enterprise (LGBTBE)	Disabled Veteran Business Enterprise (DVBE)	Persons with Disabilities Business Enterprise (DBE)	8(a)*	Total		
Under \$1 million		2		1			3	5	6					11		
Under \$5 million		1					1				1			1		
Under \$10 million		1					1							0		
Above \$10 million	5	2					7							0		
Total	5	6	0	1	0	0	12	5	6	0	1	0	0	12		

							Revenue and Payn	nent Data						
		Reve	nue Reported to	the Supplie	r Clearinghou	se				Utility-Spe	ecific 2024 Su	mmary		
	Minority Business Enterprise (MBE)	Women Business Enterprise (WBE)	Lesbian, Gay, Bisexual, Transgender Business Enterprise (LGBTBE)	Disabled Veteran Business Enterprise (DVBE)	Persons with Disabilities Business Enterprise (DBE)	8(a)*	Total	Minority Business Enterprise (MBE)	Women Business Enterprise (WBE)	Lesbian, Gay, Bisexual, Transgender Business Enterprise (LGBTBE)	Disabled Veteran Business Enterprise (DVBE)	Persons with Disabilities Business Enterprise (DBE)	8(a)*	Total
Under \$1 million		\$ 141,159		0			\$ 141,159	\$ 873,072	\$ 1,885,164		\$ 2,562,121			\$ 5,320,3
Under \$5 million		\$ 4,286,514				•	\$ 4,286,514							\$ -
Under \$10 million		\$ 6,200,413					\$ 6,200,413							\$ -
Above \$10 million	\$ 14,184,773,671						\$ 14,184,773,671							\$ -
Total	\$ 14.184.773.671	\$ 10.628,086	\$ -	\$ -	\$ -	\$ -	\$ 14,195,401,756	\$ 873.072	\$ 1,885,164	\$ -	\$ 2,562,121	\$ -	\$ -	\$ 5,320,3

NOTES:

* 8(a) - Firms classified as 8(a) by the Small Business Administration include non-WMDVLGBTPDBE. Businesses owned and controlled by persons found to be disadvantaged by the U.S. Small Business Administration pursuant to Section 8(a) of the Small Business Act, as amended (15 U.S.C. 637 (a)) or the U.S. Secretary of Commerce, pursuant to Section 5 of Executive Order 11625 (GO 156 Section 1.3.13).

^{**} Net Procurement incudes purchase orders, non-purchase orders, and credit card dollars.

Page 7

PacifiCorp	Report Year: 2024	GO 156 Section 9.1.2
	Description of Supplier Workforce	

NUMBER OF DIVERSE SUPPLIERS (DIRECT AND SUBCONTRACTORS) WHO HAVE THE MAJORITY OF THEIR WORKFORCE IN CALIFORNIA

Using the information available in the California Supplier Clearinghouse, PacifiCorp determined that five or 41.67 percent of the diverse suppliers with spend in 2024 have a physical presence in California. We are unable to determine if the majority of their workforce resides in California.

PACIFICORP'S DIRECT SUPPLIERS AND SUBCONTRACTORS AVERAGE PERCENTAGE OF WORKFORCE RESIDING IN CALIFORNIA

PacifiCorp is unable to provide the average percentage of its direct and subcontractor suppliers who have the majority of their workforce in California. The California Supplier Clearinghouse does not contain this information for certified suppliers or the balance of suppliers utilized by PacifiCorp across its six-state territory.

In a good faith effort to provide this information, PacifiCorp analyzed the supplier database located in our Enterprise Resource Planning (ERP) system. PacifiCorp has a total of 60,539 suppliers in the ERP system and it would be overly burdensome to inquire with each supplier the percentage of their workforce that resides in California. In light of this daunting task, PacifiCorp identified 4,096 of these suppliers or 6.77 percent of the total population have a physical address located in California.

To further refine the data, PacifiCorp identified 5,392 suppliers whom received payments from PacifiCorp for purchase of goods and services across our six state territory in 2024. Of those suppliers receiving payments, 306 or 5.68 percent have a physical address located in California.

DIVERSITY OF THE TOTAL CONTRACTOR OR SUBCONTRACTOR WORKFORCE

PacifiCorp is unable to provide the diversity of the total contractor or subcontractor workforce. This data is not provided by either direct suppliers or subcontractor suppliers and it is unknown if employees of the suppliers voluntarily provide this information.

Page 8

PacifiCorp	Report Year: 2024	GO 156 Section 9.1.3
	Supplier Diversity Program Expense	

Expense Category	Year (Actual)
Wages	19,734
Other Employee Expenses	6,943
Program Expenses	4,792
Reporting Expenses	
Training Expenses	
Consultant Expenses	9,587
Other Expenses	7,500
Total	48,556

Page 9

PacifiCorp	Report Year: 2024	GO 156 Section 9.1.4
	Description of Progress in Meeting or Exceeding Set Goals	

PacifiCorp did not meet its goal of 8.0%, reaching 4.31% awarded to diverse suppliers in California in 2024. The majority of PacifiCorp's spend in California during 2024 was for specialized construction, engineering and mitigation services due to wildfires in recent years. All of this major work was competitively bid and several diverse business enterprises were given the opportunity to bid. Ultimately, award of this major work was made to the most cost competitive qualified suppliers.

PacifiCorp partnered with the prime contractor for wildfire mitigation services to increase the use of diverse subcontractors in support of PacifiCorp work and this partnership successfully contributed over \$3.4m of spend with certified diverse suppliers, 49.7% of their total subcontractor spend in our Califormia service territory.

Several suppliers that were previously certified as a diverse business underwent management changes or were acquired by non-diverse enterprises and are no longer certified in the California Supplier Clearinghouse. A further note that at least one supplier previously certified in the Clearinghouse and still certified by WBENC, indicated that they opted not to renew certification in the Clearinghouse because they felt it was not being utilized. This supplier has been encouraged to reapply and maintain their diversity certification in the California Clearinghouse.

Page 10

PacifiCorp	Report Year: 2024	GO 156 Section 9.1.4				
Supplier Diversity Results Compared to Set Goals						

Category	2024 Result %	2024 Goal %
Minority Male Business Enterprise	0.36%	2.00%
Minority Female Business		
Enterprise	0.34%	1.50%
Minority Business Enterprise (MBE)	0.71%	3.50%
Women Business Enterprise (WBE)	1.53%	3.00%
Lesbian, Gay, Bisexual,		
Transgender Business Enterprise		
(LGBTBE)	0.00%	0.50%
Disabled Veteran Business		
Enterprise (DVBE)	2.07%	0.50%
Persons with Disabilities Business		
Enterprise (DBE)	0.00%	0.50%
Total	4.31%	8.00%

NOTE:

^{% -} Percentage of Net Procurement.

Page 11

PacifiCorp	Report Year:	GO 156 Section 9.1.5
Descr	ption of Prime Contractors Utilization of Diverse Subconti	ractors

PacifiCorp continues to encourage prime contractors to subcontract with diverse suppliers. Primes are requested to submit a supplier diversity plan, including confirmation that they have contacted diverse suppliers and obtained their commitment to participate. Specifically, PacifiCorp piloted a program with a prime contractor in California to encourage the use of diverse subcontractorss with a goal of achieving 10% diverse spend within their subcontractor spend.

PacifiCorp requests prime contractors to report monthly their diverse subcontract spend which is verified by PacifiCorp against the list of California Clearinghouse certified suppliers. Prime contracts must document location of the diverse spend so that it can be appropriately captured in each of our six states territory.

PacifiCorp	Report Year: 2024	GO 156 Section 9.1.5
	New Diverse Prime and Subcontractor Utilization	

Category	New Prime Contractors #	New Subcontractors #
Minority Male Business Enterprise		
Minority Female Business Enterprise	1	
Total Minority Business Enterprise (MBE)		
Women Business Enterprise (WBE)		3
Lesbian, Gay, Bisexual, Transgender Business Enterprise (LGBTBE)		
Disabled Veteran Business Enterprise (DVBE)		1
Persons with Disabilities Business Enterprise (DBE)		
8(a)		
Total	1	4

NOTES:

* 8(a) - Firms classified as 8(a) by the Small Business Administration include non-WMDVLGBTPDBE. Businesses owned and controlled by persons found to be disadvantaged by the U.S. Small Business Administration pursuant to Section 8(a) of the Small Business Act, as amended (15 U.S.C. 637 (a)) or the U.S. Secretary of Commerce, pursuant to Section 5 of Executive Order 11625 (GO 156 Section 1.3.13).

** Net Procurement incudes purchase orders, non-purchase orders, and credit card dollars.

The Frontier moudes parenase states, non parenase states, and stock out

Direct - Means Direct Procurement: when a utility directly procures from a supplier.

Sub - Means Subcontractor Procurement: when a prime contractor, in contract with a utility, procures from a subcontractor to fulfil its contractual obligation(s).

	PacifiCorp						Report Year: 20	24		GO 15	6 S	ection 9.1.5
					Su	mmary of Di	iverse Contract	or Utilization				
				Total P	rime	e Contractor	r Utilization of D	Diverse Subcontra	actors			
							Lesbian, Gay, Bisexual,	Disabled	Persons with			
			Mi	nority		Women	Transgender	Veteran	Disabilities			Total
			Bu	siness	E	Business	Business	Business	Business			Supplier
	Minority	Minority	Ent	erprise	E	interprise	Enterprise	Enterprise	Enterprise			Diversity
	Male	Female	(MBE)		(WBE)	(LGBTBE)	(DVBE)	(DBE)	8(a)*		Spend
Direct \$		\$ 423,826			\$	911,470		\$ 2,562,120.94			\$	3,897,417
Cub ¢												

Sub %		
JOAD 70		
Total % 0.34% 0.74%	2.07%	3.15%

\$ 2,562,120.94

911,470

Net Procurement **	\$	123,549,036
not i roouromont	Ψ	120,010,000

423,826

Total \$

		In-Sta	te Prime Cont	ractor Utilizatio	n of Diverse Su	bcontractors (Ca	lifornia Domic	iled)	
				Lesbian, Gay, Bisexual,					
			Minority Business	Women Business	Transgender Business	Veteran Business	Disabilities Business		Total Supplier
	Minority	Minority	Enterprise	Enterprise	Enterprise	Enterprise	Enterprise		Diversity
	Male	Female	(MBE)	(WBE)	(LGBTBE)	(DVBE)	(DBE)	8(a)*	Spend
In-State Direct \$				\$ 911,470		\$ 2,562,121			\$ 3,473,591
In-State Sub \$									
Total \$				\$ 911,470		\$ 2,562,121			\$ 3,473,591
In-state direct %				0.74%		2.07%			2.81%
In-state sub %									
Total %				0.74%		2.07%			2.81%

Net Procurement ** \$ 123,549,036

NOTES:

* 8(a) - Firms classified as 8(a) by the Small Business Administration include non-WMDVLGBTPDBE. Businesses owned and controlled by persons found to be disadvantaged by the U.S. Small Business Administration pursuant to Section 8(a) of the Small Business Act, as amended (15 U.S.C. 637 (a)) or the U.S. Secretary of Commerce, pursuant to Section 5 of Executive Order 11625 (GO 156 Section 1.3.13).

Direct - Means Direct Procurement: when a utility directly procures from a supplier.

Sub - Means Subcontractor Procurement: when a prime contractor, in contract with a utility, procures from a subcontractor to fulfil its contractual obligation(s).

^{**} Net Procurement incudes purchase orders, non-purchase orders, and credit card dollars.

[%] - Percentage of Net Procurement.

Page 14

PacifiCorp	Report Year: 2024	GO 156 Section 9.1.6		
List	of Supplier Diversity Complaints Received and Current St	atus		

PacifiCorp is not aware of any WMDVLGBTPDBE complaints during 2024.

NOTE:

For the purpose of this section, a complaint means any written or verbal statement from a diverse supplier or third-party stating that the utility's supplier diversity program is unsatisfactory or unacceptable.

Page 15

PacifiCorp	Report Year: 2024	GO 156 Section 9.1.7				
Descriptio	Description of Efforts to Recruit Diverse Suppliers in Low Utilization Categories					

PacifiCorp's internal and external program activities described in section 9.1.1 are aimed at recruiting WMDVLGBTPDBE suppliers of products or services in procurement categories where WMDVLGBTPDBE use has been low as well as in all other procurement categories.

The majority of spend in PacifiCorp's California service territory are for construction, engineering and vegetation management services. These major spend categories are competitively bid and contracted for every 3-5 years and PacifiCorp is always seeking additional diverse businesses to qualify and subsequently participate in these opportunities. In addition, PacifiCorp has partnered with a major prime contractor to increase diverse subcontract spend in both California and the other states comprising our service territory.

NOTE:

* Low Utilization (GO 156 Section 8.12) - Each utility shall make special efforts to increase utilization and encourage entry into the marketplace of diverse suppliers in product or service categories where there has been low utilization of diverse suppliers, such as legal and financial services, fuel and power procurements, and areas that are considered technical.

Page 16

PacifiCorp	Report Year: 2024	GO 156 Section 9.1.9		
Description	n of Supplier Diversity Activities and Progress in Power Pr	ocurement		

Narrative describing the utility's efforts to recruit diverse suppliers in power procurement and progress achieved during the previous calendar year.

NOTE:

Utilities shall report renewable and non-renewable energy procurement in a manner similar to their reporting of fuel procurement.

PacifiCorp	Report Year: 2024	GO 156 Section 9.1.9					
	Supplier Diversity Results in Power (Energy) Procurement						

			Direct Power Purchases \$ Renewable and Non-	Direct Fuels for	r Generation \$		Totals \$ ¹	
			Renewable and Non- Renewable Power Products	Diesel	Natural Gas	Direct ³	Sub	Total \$⁴
1		African American	\$0	\$0	\$0	\$0	\$0	\$0
2	Minority	Asian Pacific American	\$0	\$0	\$0	\$0	\$0	\$0
3	Mala	Hispanic American	\$0	\$0	\$0	\$0	\$0	\$0
4		Native American	\$0	\$0	\$0	\$0	\$0	\$0
5		Total Minority Male	\$0	\$0	\$0	\$0	\$0	\$0
6		African American	\$0	\$0	\$0	\$0	\$0	\$0
7		Asian Pacific American	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0
9		Hispanic American Native American	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
10		Total Minority Female	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0	\$0
10		Total Millority Terriale	ΨΟ	ΨΟ	ΨΟ	ΨΟ	ΨΟ	ΨΟ
11	Total Mind	ority Business Enterprise (MBE)	\$0	\$0	\$0	\$0	\$0	\$0
12	Womer	n Business Enterprise (WBE)	\$0	\$0	\$0	\$0	\$0	\$0
13		, Gay, Bisexual, Transgender ness Enterprise (LGBTBE)	\$0	\$0	\$0	\$0	\$0	\$0
14	Disabled	l Veteran Business Enterprise (DVBE)	\$0	\$0	\$0	\$0	\$0	\$0
15	Persor	ns with Disabilities Business Enterprises (DBE)	\$0	\$0	\$0	\$0	\$0	\$0
16		8(a) ⁵	\$0	\$0	\$0	\$0	\$0	\$0
17	To	otal Supplier Diversity	\$0	\$0	\$0	\$0	\$0	\$0
18 I	Net Powe	r Procurement	\$0					
19 I	Net Direc	t Power Purchases	\$0					
20	Net Direc	t Fuels for Generation	\$0					

NOTES

Administration pursuant to Section 8(a) of the Small Business Act, as amended (15 U.S.C. 637 (a)) or the U.S. Secretary

of Commerce, pursuant to Section 5 of Executive Order 11625 (GO 156 Section 1.3.13).

Public version excludes Nuclear spend

¹ Excludes purchases from the California Independent System Operator (CAISO), other utilities, federal entities, state entities, municipalities and cooperatives.

² % - Percentage of Net Procurement.

³ Includes Direct Power Purchases and Direct Fuels for Generation.

⁴ "Total" does not include pre-commercial development (COD) subcontracting values.

⁵8(a) - Businesses owned and controlled by persons found to be disadvantaged by the U.S. Small Business

Name of Utility	Report Year: 2024	GO 156 Section 9.1.9					
	Supplier Diversity Results in Power (Energy) Procurement						

			Direct Power Purchases \$	Direct F	uels for Genera	tion \$		Totals \$1	% ²
			Renewable and Non-	B	6	N			
			Renewable Power Products	Diesel	Nuclear ⁶	Natural Gas	Direct ³	Sub	Total \$⁴
1		African American	\$0	\$0	\$0	\$0	\$0	\$0	\$0
2		Asian Pacific American	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
3	winority	Hispanic American	\$0	\$0 \$0	\$0	\$0	\$0 \$0	\$0	\$0
4		Native American	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5		Total Minority Male	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6		African American	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7		Asian Pacific American	\$0	\$0	\$0	\$0	\$0	\$0	\$0
8	Fomalo	Hispanic American	\$0	\$0	\$0	\$0	\$0	\$0	\$0
9	Tomalo	Native American	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10		Total Minority Female	\$0	\$0	\$0	\$0	\$0	\$0	\$0
11	Total Min	ority Business Enterprise (MBE	\$0	\$0	\$0	\$0	\$0	\$0	\$0
- 11	TOTAL IVIII I	only business Enterprise (MBE)	φ0	φυ	φυ	φυ	φυ	ΦΟ	φυ
12	Womer	n Business Enterprise (WBE)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
					**	**	**		*-
	Lesbian	n, Gay, Bisexual, Transgender	* 0		C O	# 0	# 0	C O	00
13		ness Enterprise (LGBTBE)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		, , ,							
	Disabled	d Veteran Business Enterprise	\$0	\$0	\$0	\$0	\$0	\$0	\$0
14		(DVBE)	\$0	\$0	φ0	φυ	φU	Φ0	φυ
	Perso	ns with Disabilities Business	\$0	\$0	\$0	\$0	\$0	\$0	\$0
15		Enterprises (DBE)	Ų.	ų.	Ų0	Ψ	40	Ų.	Ų0
40		8(a) ⁵	20	^	00	00	00	00	00
16		8(a) *	\$0	\$0	\$0	\$0	\$0	\$0	\$0
17	T	otal Supplier Diversity	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		otal outphier Diversity	ţ.	Ψ	-	Ψ	ΨŪ	-	ŲŪ.
18	Not Down	er Procurement	\$0						
10	Net Powe	ar Procurement	\$0						
19	Not Direc	t Power Purchases	\$0						
19	Net Direc	L FOWER FUICIIASES	\$0						
20	Net Direc	t Fuels for Generation	\$0						
20		LUID TOT CONTOURNED	Ψ						

NOTES:

¹ Excludes purchases from the California Independent System Operator (CAISO), other utilities, federal entities, state entities, municipalities and cooperatives.

² % - Percentage of Net Procurement.

³ Includes Direct Power Purchases and Direct Fuels for Generation.

⁴ "Total" does not include pre-commercial development (COD) subcontracting values.

⁵8(a) - Businesses owned and controlled by persons found to be disadvantaged by the U.S. Small Business

Administration pursuant to Section 8(a) of the Small Business Act, as amended (15 U.S.C. 637 (a)) or the U.S. Secretary

of Commerce, pursuant to Section 5 of Executive Order 11625 (GO 156 Section 1.3.13).
⁶ Total 2022 Nuclear Spend XXXX

Page 19

PacifiCorp	Report Year: 2024	GO 156 Section 9.1.11			
Description of Supplier Diversity Activities and Progress in Fuel Procurement					

Fuel procurement reported separately should include:

- 1) Purchases by:

 - a) Market origin and fuel type;b) Volume and dollar magnitude;
 - c) Term of Sale (e.g. spot, intermediate, long term); and d) Ethnicity and gender of the supplier.
- 2) Narrative:
 - a) Explaining how existing and/or changing market conditions are affecting the utility's ability to meet or exceed its supplier diversity goals for fuel;

 - b) Describing the specific outreach programs used to seek diverse fuel suppliers in each market in which fuel is purchased; and
 - c) Justifying any exclusion of a specific fuel category from the utility's fuel procurement base.

PacifiCorp	Report Year: 2024	GO 156 Section 9.1.11			
Supplier Diversity Results in Fuel Procurement					

			Natura	Gas \$	LPC	3 \$ ¹		Totals \$ ²		% ³
			SHORT TERM	LONG TERM	SHORT TERM	LONG TERM	Total Natural Gas	Total LPG	Total \$	
1		African American	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
3	Minority	Asian Pacific American	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
3	Male	Hispanic American	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
4		Native American	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5		Total Minority Male	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
6		African American	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0 \$0	
7 8	Minority	Asian Pacific American	\$0	\$0 \$0	\$0	\$0	\$0	\$0 \$0	\$0 \$0	
9	Female	Hispanic American Native American	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
10		Total Minority Female	\$0 \$0	\$0 \$0	\$0	\$0 \$0		\$0 \$0	\$0 \$0	
10		Total Willionty Lemale	ΨΟ	ΨΟ	φυ	ΨΟ	ΨΟ	φυ	ΨΟ	
11	Total Mind	ority Business Enterprise (MBE)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	Total Millio	only Buomede Enterprise (MBE)	ΨΟ	ΨΟ	ΨΟ	ΨΟ	Ψ	Ψ	ΨΟ	
12	Womer	n Business Enterprise (WBE)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
		1 ,	, .	, -	, -	, -		•	, -	
	Lesbian	, Gay, Bisexual, Transgender	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
13	Busir	ness Enterprise (LGBTBE)	ФО		Φυ	ΦΟ	φυ	φυ	ΦΟ	
	Dis	sabled Veteran Business	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
14		Enterprise (DVBE)	ΨΟ		ΨΟ	ΨΟ	Ψ	Ψ	Ψ	
15	Disa	abled Business Enterprise	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
										_
16		Other 8(a) ⁴	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
47		OTAL MARNA OPTRE	**	**	**	* 0	60	**	**	
17		OTAL WMDVLGBTBE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
40	Net Fort	D	**							
18	Net Fuel I	Procurement	\$0							
19	Not Not	al Gas Procurement	**							
19	net natur	al Gas Procurement	\$0							
20	Net LDC	Procurement	\$0							
20	Net LPG I	Procurement	\$0							

NOTES:

Short Term: The term of the deal is no longer than one calendar month.

Long Term: The term of the deal is greater than one calendar month but less than one calendar year.

of Commerce, pursuant to Section 5 of Executive Order 11625 (GO 156 Section 1.3.13).

¹ LPG - Liquified Petroleum Gel

² Excludes purchases from the CAISO, other utilities, federal entities, state entities, municipalities and cooperatives.

³ % - Percentage of Net Fuel Procurement

⁴8(a) - Businesses owned and controlled by persons found to be disadvantaged by the U.S. Small Business Administration pursuant to Section 8(a) of the Small Business Act, as amended (15 U.S.C. 637 (a)) or the U.S. Secretary

PacifiCorp	Report Year: 2024	GO 156 Section 10.1.1					
Supplier Diversity Short-, Mid-, and Long-Term Procurement Goals							

			Short-Term [Year]			Mid-Term [Year]					Long-Term [Year]						
			Lesbian,						Lesbian,						Lesbian,			
			Gay,		Persons				Gay,		Persons				Gay,		Persons	
			Bisexual,	Disabled	with				Bisexual,	Disabled	with				Bisexual,	Disabled	with	
	Minority	Women	Transgender	Veteran	Disabilities	Total	Minority	Women	Transgender	Veteran	Disabilities	Total	Minority	Women	Transgender	Veteran	Disabilities	Total
	Business	Business	Business	Business	Business	Supplier	Business	Business	Business	Business	Business	Supplier	Business	Business	Business	Business	Business	Supplier
SIC Code	Enterprise	Enterprise	Enterprise	Enterprise	Enterprise	Diversity	Enterprise	Enterprise	Enterprise	Enterprise	Enterprise	Diversity	Enterprise	Enterprise	Enterprise	Enterprise	Enterprise	Diversity
Product	(MBE)	(WBE)	(LGBTBE)	(DVBE)	(DBE)	Goal	(MBE)	(WBE)	(LGBTBE)	(DVBE)	(DBE)	Goal	(MBE)	(WBE)	(LGBTBE)	(DVBE)	(DBE)	Goal
Overall	1.75%	1.50%	0.25%	0.25%	0.25%	4.00%	1.75%	1.50%	0.25%	0.25%	0.25%	4.00%	1.75%	1.50%	0.25%	0.25%	0.25%	4.00%
	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	0.00%	0.00%			0.00%	0.00%	0.00%		0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%		0.00%
	0.00%	0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%		0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	0.00%	0.00%			0.00%	0.00%	0.00%		0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%		0.00%
	0.00%	0.00%			0.00%	0.00%	0.00%		0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%		0.00%
	0.00%	0.00%	0.00%		0.00%	0.00%	0.00%		0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	0.00%	0.00%	0.00%		0.00%	0.00%	0.00%		0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%		0.00%
	0.00%	0.00%	0.00%		0.00%	0.00%	0.00%		0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%		0.00%
Subtotal	1.75%	1.50%	0.25%	0.25%	0.25%	4.00%	1.75%	1.50%	0.25%	0.25%	0.25%	4.00%	1.75%	1.50%	0.25%	0.25%	0.25%	4.00%

The Standard Industrial Classification (SIC) Manual can be
found here: SIC Manual Occupationa
Safety and Health Administration
(osha.gov)

The Short-, Mid-, and Long-Term goals a utility established by SIC Code categories for each diverse category.

			Short-Term [Year]					Mid-Term [Year]					Long-Term	[Year]	-	
			Lesbian,						Lesbian,						Lesbian,			
			Gay,		Persons				Gay,		Persons				Gay,		Persons	
			Bisexual,	Disabled	with				Bisexual,	Disabled	with				Bisexual,	Disabled	with	
	Minority	Women	Transgender	Veteran	Disabilities	Total	Minority	Women	Transgender	Veteran	Disabilities	Total	Minority	Women	Transgender	Veteran	Disabilities	Total
	Business	Business	Business	Business	Business	Supplier	Business	Business	Business	Business	Business	Supplier	Business	Business	Business	Business	Business	Supplier
SIC Code	Enterprise	Enterprise	Enterprise	Enterprise	Enterprise	Diversity	Enterprise	Enterprise	Enterprise	Enterprise	Enterprise	Diversity	Enterprise	Enterprise	Enterprise	Enterprise	Enterprise	Diversity
Service	(MBE)	(WBE)	(LGBTBE)	(DVBE)	(DBE)	Goal	(MBE)	(WBE)	(LGBTBE)	(DVBE)	(DBE)	Goal	(MBE)	(WBE)	(LGBTBE)	(DVBE)	(DBE)	Goal
Overall	1.75%	1.50%	0.25%	0.25%	0.25%	4.00%	1.75%	1.50%	0.25%	0.25%	0.25%	4.00%	1.75%	1.50%	0.25%	0.25%	0.25%	4.00%
	0.00%	0.00%			0.00%		0.00%	0.00%	0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%		
	0.00%	0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	0.00%	0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%		
	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	0.00%	0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	0.00%	0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%		
	0.00%	0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%		0.00%
	0.00%	0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%		0.00%		0.00%	0.00%	0.00%		
Subtotal	1.75%	1.50%	0.25%	0.25%	0.25%	4.00%	1.75%	1.50%	0.25%	0.25%	0.25%	4.00%	1.75%	1.50%	0.25%	0.25%	0.25%	4.00%
Total	3.50%	3.00%	0.50%	0.50%	0.50%	8.00%	3.50%	3.00%	0.50%	0.50%	0.50%	8.00%	3.50%	3.00%	0.50%	0.50%	0.50%	8.00%

Page 22

PacifiCorp	Report Year: 2024	GO 156 Section 10.1.2				
Description of	Supplier Diversity Program Activities Planned for the Next	Calendar Year				

PLANNED WMDVLGBTPDBE INTERNAL PROGRAM ACTIVITIES FOR 2025

PacifiCorp will continue to inform and educate executives and their direct reports, procurement staff, operational staff and all Company employees who interact with suppliers on the program to increase supplier diversity. This will be accomplished with individual training sessions as well as Company-wide newsletters and publications.

Operational staff will be more directly involved in communicating the Company's goals and expectations to suppliers and prime contractors.

Provide a fast track pre-qualification process for diversity suppliers, monitor the number of diversity suppliers included on the bid lists and publish the list of diversity suppliers quarterly to business unit employees for identification of diverse suppliers when making purchases below the bid threshold.

PacifiCorp supply chain is working on a charter for a new supplier diversity team that will include both supply chain, business unit representatives and management to more actively engage various stakeholders within our Organization. The high-level vision includes identifying potential opportunities for diverse suppliers and local vendors, partnering with prime contractors to develop their supplier diversity programs and seeking out opportunities to assist in the development and competitiveness of diversity suppliers through instruction, mentoring and other outreach activities.

PLANNED WMDVLGBTPDBE EXTERNAL PROGRAM ACTIVITIES FOR 2025

PacifiCorp identified a diverse supplier registered in the Clearinghouse for engineering design services and is working to qualify them and bring them under contract for bidding opportunities.

PacifiCorp plans to attend the CPUC Small Business Expo and the 2025 En Banc held in the fall. PacifiCorp will also continue to identify and participate in supplier diversity workshops, events and other activities such as the annual Oregon Association of Minority Enrepreneurs trade show and the Oregon Governor's Marketplace to promote and improve our supplier diversity program.

PacifiCorp can also impact communities through our supply chain investments. While utility suppliers are often multinational or large firms, PacifiCorp is seeking ways to localize and diversify our impact. Our commitment is to actively and routinely seek out qualified minority, women, disabled veteran, LGBTQ, persons with disabilities and small business enterprises that can provide competitive and high-quality commodities and services. In addition, we strongly encourage our prime contractors and major suppliers to support supplier diversity by creating a competitive procurement process that provides opportunities for diverse supplier subcontractors and businesses. We are working to onboard and purchase from more diverse businesses and intend to develop additional training for potential diverse suppliers. Persistent efforts are often required to make continuous improvements in all the communities we serve. PacifiCorp is ready to make these investments and develop new supplier relationships.

Page 23

PacifiCorp	Report Year: 2024	GO 156 Section 10.1.3					
Plans for Recruiting Diverse Suppliers in Low Utilization Categories							

PacifiCorp will continue its concerted efforts in the recruitment of available WMDVLGBTPDBE suppliers in all product and service categories. WMDVLGBTPDBE outreach activities will be addressed by the Company's diversity supplier development team in conjunction with procurement and operational staff.

Page 24

PacifiCorp	Report Year: 2024	GO 156 Section 10.1.4						
Plans for Recruiting Diverse Suppliers Where Unavailable								

PacifiCorp's planned internal and external program activities described in section 10.1.2 are aimed at recruiting WMDVLGBTPDBE suppliers of products or services where WMDVLGBTPDBE suppliers are currently unavailable.

Page 25

PacifiCorp	Report Year: 2024	GO 156 Section 10.1.5						
Plans for Encouraging Prime Contractors to Subcontract with Diverse Suppliers								

PacifiCorp continues to encourage prime contractors to subcontract with diversity suppliers. Primes are required to submit a supplier diversity plan, including confirmation that they have contacted diverse suppliers and obtained their commitment to participate.

PacifiCorp successfully negotiated a major contract which specifies the use of technically qualified and economically competitive diverse subcontractors and suppliers for at least 10 percent of applicable work or materials. PacifiCorp will continue to work collaboratively with this contractor to identify diverse businesses through certifying agencies and outreach events planned for several locations throughout our service territory including California. PacifiCorp plans to use this engagement as a model for future contracts.

Page 26

Name of Utility	Report Year: 2024	GO 156 Section 10.1.6					
PacifiCorp							

See Section 10.1.2 for a description of PacifiCorp's GO 156 program activities planned for 2025. PacifiCorp will consider the recommendations by the Commission's Supplier Diversity Staff for the achievement of maximum results in implementing legislative policy and General Order 156 consistent with the WMDVLGBTPDBE program guidelines.

GO 156 Section 1.3 Definitions*

Name	Definition (Control of the Control o	Acronym	Certification
Woman Business	A business enterprise at least 51% owned by a woman or women, or if a publicly owned business, at least 51% of the stock owned by one or more women; and whose		
Enterprises	management and daily business operations are controlled by one or more of those		Supplier
Enterprises	individuals (GO 156 Section 1.3.3).	WBE	Clearinghouse
	A business enterprise at least 51% owned by a minority individual or group(s), or if a		- J
	publicly owned business, at least 51 % of the stock owned by one or more minority		
Minority Business	groups; and whose management and daily business operations are controlled by one or		
Enterprises	more of those individuals. Minority includes, but is not limited to, African Americans,		Committee
	Hispanic Americans, Native Americans, Asian Pacific Americans, and other groups as defined in the GO (GO 156 Section 1.3.4).	MBE	Supplier Clearinghouse
	A business enterprise at least 51% owned by a lesbian, gay, bisexual, or transgender	WIDE	Olcannghouse
Lesbian, Gay, Bisexual,	person or persons, or if a publicly owned business, at least 51% of the stock owned by		
Transgender (LGBT)	one or more lesbian, gay, bisexual, or transgender persons; and whose management		
Business Enterprise	and daily business operations are controlled by one or more of those individuals (GO		Supplier
	Section 156 1.3.5).	LGBTBE	Clearinghouse
Persons with Disabilities	A business enterprise at least 51% owned by a person or persons with a disability, or if		
Business Enterprise	a publicly owned business, at least 51 % of the stock owned by one or more persons with a disability; and whose management and daily business operations are controlled		Supplier
Business Enterprise	by one or more of those individuals (GO 156 Section 1.3.6)	DBE	Clearinghouse
	ay one or more or mose marriague (see 100 content more)		Cioamignoaco
	1) It is a sole proprietorship at least 51% owned by one or more disabled veterans or, in		
	the case of a publicly owned business, at least 51% of its stock is owned by one or		
	more disabled veterans; a subsidiary which is wholly owned by a parent corporation,		
Disabled Veteran Business	but only if at least 51% of the voting stock of the parent corporation is owned by one or more disabled veterans; or a joint venture in which at least 51% of the joint venture's		
Enterprises	management and control and earnings are held by one or more disabled veterans. (2)		
	The management and control of the daily business operations are by one or more		
	disabled veterans. (3) It is a sole proprietorship, corporation, or partnership with its		
	home office located in the United States, which is not a branch or subsidiary of a		Department of General
	foreign corporation, foreign firm, or other foreign-based business (GO 156 Section 4.1).	DVBE	Services (DGS)
Disabled Materia	Refers to a veteran of the military, naval or air service of the United States with a		
Disabled Veteran	service-connected disability and who is a resident of the State of California (GO 156 Section 1.3.7).		
	Refers to a person having origins in any black racial groups of Africa (GO 156 Section		
African American	1.3.9)	BA	
	Refers to a person having origin in Asia or the Indian subcontinent, including, but not		
Asian Pacific American	limited to, persons from Japan, China, the Philippines, Vietnam, Korea, Samoa, Guam,		
Asian i dollic American	the U.S. Trust Territories of the Pacific, Northern Marianas, Laos, Cambodia, Taiwan,		
	India, Pakistan, and Bangladesh (GO 156 Section 1.3.12).	APA	
Hispanic American	Refers to a person of Mexican, Puerto Rican, Cuban, South or Central American, Caribbean, and other Spanish culture or origin (GO 156 Section 1.3.10).	НА	
	Refers to a person having origin in any of the original peoples of North America or the	IIA	
Native American	Hawaiian Islands, in particular, American Indians, Eskimos, Aleuts, and Native		
	Hawaiians (GO 156 Section 1.3.11).	NA	
	Persons found to be disadvantaged by the U.S. Small Business Administration pursuant		
Other Groups (8(a))	to Section 8(a) of the Small Business Act, as amended (15 U.S.C. 637 (a)) or the U.S.		
, , , , , ,	Secretary of Commerce, pursuant to Section 5 of Executive Order 11625 (GO 156 Section 1.3.13).	8(a)	
	Any agreement or arrangement between a contractor and any party or person (in which	U(a)	
	the parties do not stand in the relationship of an employer and an employee): for the		
	furnishing of supplies or services for the use of real or personal property, including		
Subcontract	lease arrangements, which, in whole or in part, is necessary to the performance of any		
	one or more contracts; or under which any portion of the contractor's obligation under		
	any one or more contracts is performed, undertaken or assumed (GO 156 Section 1.3.23).	Sub	
	A Commission-supervised program or entity that shall conduct	Cab	
Supplier Clearinghouse	certifications/verifications and maintain a database of eligible suppliers for the use of		
Supplier Clearinghouse	utilities and other covered entities under the Commission's Supplier Diversity Program		
	(GO 156 Section 1.3.22).		
Commission	Refers to the California Public Utilities Commission, as provided for in Article XII of the California Constitution (GO 156 Section 1.3.1).	CPUC	
Short-Term Goal	A goal applicable to a period of one (1) year (GO 156 Section 1.3.18).	CFUC	
Mid-Term Goal	A goal applicable to a period of three (3) years (GO 156 Section 1.3.19).		
Long-Term Goal	A goal applicable to a period of five (5) years (GO 156 Section 1.3.20).		
	As defined by the Standard Industrial Classification (SIC) system maintained by the		
Product and Service	United States Department of Labor, Occupational Safety and Health Administration, as		
Categories	they currently read or as amended or as defined by any other updated classification		
	system that supersedes the SIC system (GO 156 Section 1.3.24). Refers to the inclusion of women, minority, disabled veteran, LGBT, and persons with		
Supplier Diversity	disabilities business enterprises in supply chains and procurement activities		
			
Diverse Business/Supplier	Refers to women, minority, disabled veteran, LGBT, and persons with disabilities		

NOTE:

* These definitions are not proposed amendments to Section 1.3 of GO 156 or the other Sections. The purpose of these definitions is to provide convenient reference in preparing GO 156 reports.